

MOVADO GROUP INC.

SHAREHOLDER'S MEETING 2010

SAFE HARBOR **STATEMENT**

This presentation contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. The Company has tried, whenever possible, to identify these forward-looking statements using words such as "expects," "anticipates," "believes," "targets," "goals," "projects," "intends," "plans," "seeks," "estimates," "may," "will," "should" and similar expressions. Similarly, statements that describe the Company's business strategy, outlook, objectives, plans, intentions or goals are also forward-looking statements. Such forwardlooking statements involve known and unknown risks, uncertainties and other factors that could cause the Company's actual results, performance or achievements to differ materially from those expressed in, or implied by, these statements. These risks and uncertainties may include, but are not limited to: general economic and business conditions which may impact consumers' disposable income, the Company's ability to successfully introduce and sell new products, the Company's ability to successfully integrate the operations of newly acquired and/or licensed brands without disruption to its other business activities, changes in consumer demand for the Company's products, risks relating to the retail industry, import restrictions, competition, seasonality and the other factors discussed in the Company's Annual Report on Form 10-K and other filings with the Securities and Exchange Commission. These statements reflect the Company's current beliefs and are based upon information currently available to it. Be advised that subsequent developments are likely to cause these statements to become outdated with the passage of time. The Company undertakes no obligation to update or revise any forward looking statements



Fiscal Year '10 Environment

- Challenging year
- Global economic crisis
- Retailer destocking
- Retailer going out of business sales
- First year with a P&L loss



FY '10 Accomplishments

- Completed seamless implementation of SAP globally, full suite
- Strengthened balance sheet
- Maintained strong cash flow
- Reorganized management structure



Key Actions

- New management team: Movado & ESQ by Movado, and Ebel
- Strong new product introductions
- Invigorated marketing support
- Expanded in-house consumer insight expertise
- Expanded in-house merchandising expertise



Key Actions – Boutique Closures

- Decision to close Boutiques effective June 30, 2010
 - Eliminate P&L losses
 - Allow focus to return to wholesale watch business
 - Strengthen wholesale relationships via
 - Product segmentation & testing
 - Expanded shop-in-shops experiences
 - Bold launch opening new distribution



Key Actions – Boutique Closures

- Financial impact of Boutique closures
 - P&L closing cost ~\$25 Million
 - Cash component ~\$20 Million
 - Sales reduction ~ \$30 Million
 - Reduce operating expenses by ~ \$27 Million
 - Immediately improve profitability by ~\$7 Million



Q1 Financial Results

- Strong sales growth
 - Movado & ESQ by Movado ~ 50%
 - Licensed brands ~ 35%
 - U.S. Wholesale ~ 60%
- Adjusted loss of \$4.8M better than planned
- Net cash position \$52M



FY 11 Expectations

- U.S. economy recovering
- European economy concerning
- Sales growth ~12% 15%
- Adjusted EBITDA \$20-\$25M
- P&L range (\$3M) \$2M
- Cash flow positive
- Multi year plan Fall 2010





STRONG BRAND PORTFOLIO

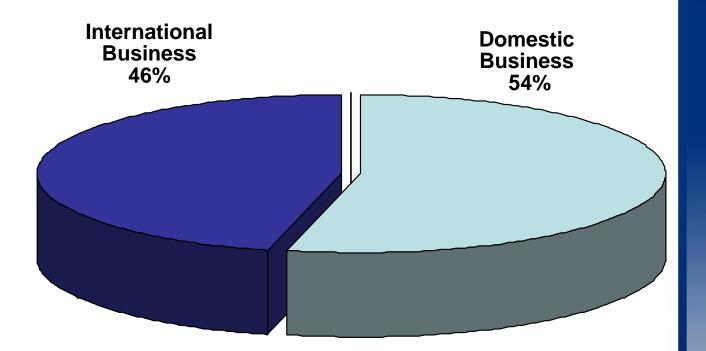
DIVERSE PORTFOLIO BRANDS & BUSINESSES





^{*} Remaining 6% comprised of shipping and service

DIVERSE PORTFOLIO Geographical Mix





MOVADO

- Wholesale Distribution focus
 - SIS execution expansion
 - Independent retailer
 - Increase door productivity
- Merchandising & product segmentation
 - Bold
 - Movado Master
 - SE extreme
 - Series 800

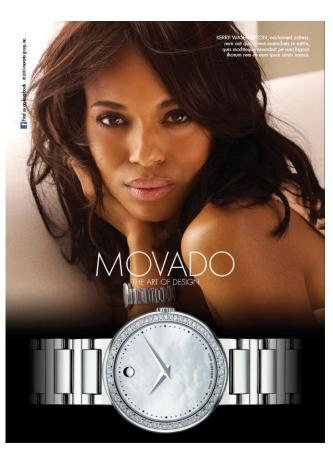


MOVADO

- Marketing Strategy
 - Consumer insights
 - Innovation
 - Fall television campaign
- China development

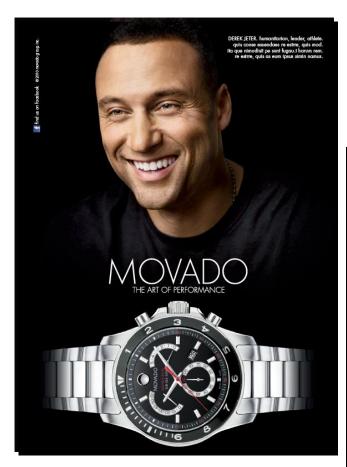


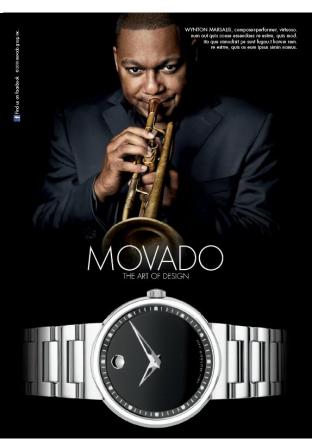




MOVADO the art of time







MOVADO the art of time













MOVADO the art of time



ESQ by Movado

- Association with Movado brand
- Powerful distribution
- Product focus
 - Entry level Swiss category
 - Quality & design
- Strong marketing support
 - Spring television campaign







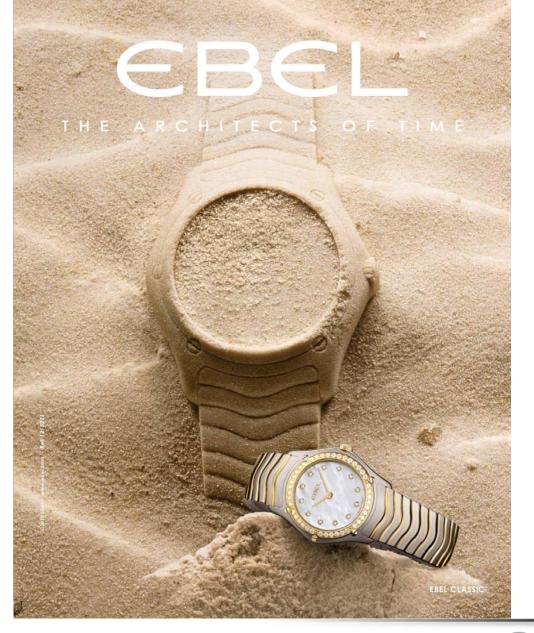




EBEL

- Product positioning
 - Luxury & Value
 - **\$1,800 \$5,000 segment**
 - New product introductions
- Marketing support
 - New advertising campaign
- Global distribution
 - U.S., Europe & Middle East

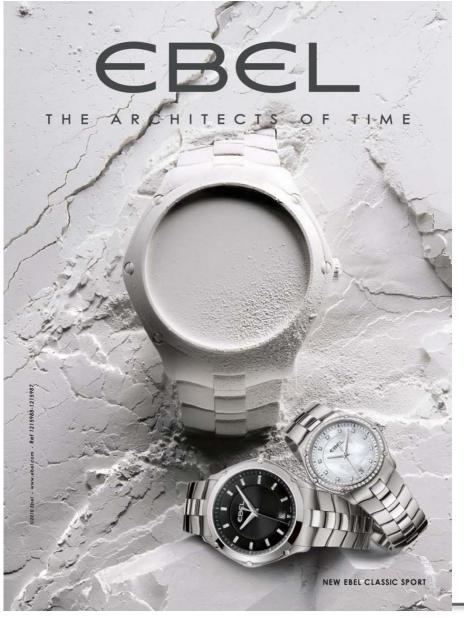




EBEL

advertising campaign





EBEL

advertising campaign



Concord

- Exclusive customer position
- Niche C1 product offering
- Middle East positioning





CONCORD

advertising campaign







WATCHES



TOMMY THILFIGER
WATCHES





licensed brands 38%

MOVADO GROUP INC.

Licensed Brands

- Powerful portfolio of recognized global brands
- Existing territory growth
 - Focus on growing key markets in U.S., Europe & China
- Continued focus on new product trend & value
- Fashion jewelry expansion



Coach

- Smart product pricing
- \$198 price points
- Boyfriend collection





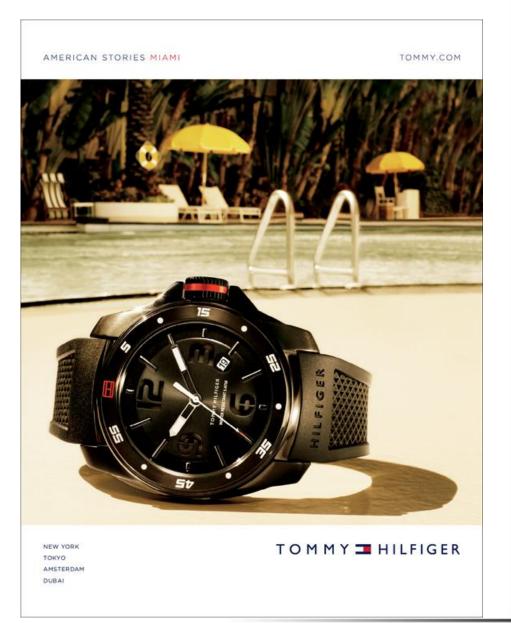
COACH



Tommy Hilfiger

- Product value proposition
- Windsurf & Avalon product introductions
- Fashion jewelry launch





TOMMY HILFIGER

advertising campaign



Hugo Boss

- Classic elegant collection
- Introducing Boss Orange







BOSS HUGOBOSS



Juicy Couture

- Fashion, materials, fun
- Ceramic materials
- Pedigree collection





Juicy Couture®



Lacoste

- Product value proposition
- Introducing GOA
 - < \$100 price point</p>
- Tokyo collection









RETAIL OUTLETS

- Comprises approximately 16% of revenue
- 31 Movado Company Stores
- Profitable U.S. based business
- Allows appropriate product newness levels
- Primary vehicle to sell discontinued product



COMPANY STORES





MOVADO GROUP INC.

Summary

- Strong brand portfolio
 - Owned & Licensed
- Established partnerships with major retailers
- State of the art global systems
- Revitalized merchandising, product development & marketing initiatives
- Focused on improving financial performance





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QUESTIONS